



TECHNISCHE
UNIVERSITÄT
DARMSTADT

Technische Universität Darmstadt | Hochschulstr. 1 | 64289 Darmstadt

Invitation letter

To whom it may concern,

I hereby invite **Mr. Dou Chang (date of birth 29th October 1991)**, PhD candidate at the Department of Management, Economics and Industry Engineering at Politecnico di Milano, to a research stay at the Institute of Production and Supply Chain Management at Technische Universität Darmstadt during the period from **27th May 2024 to 20th December 2024**.

Mr. Dou Chang will work on a research topic that investigates the factors affecting the adoption of electric cargo cycles for last-mile deliveries.

I strongly believe that Mr. Chang's stay in Darmstadt will make a significant impact on the development of our joint research projects. In addition, I am confident that the discussions during his stay will give him further ideas for his own research.

Our department will provide in-kind support during the visit, which includes adequate workspace, library and building access, internet, etc. for Mr. Chang. I look forward to hosting him here at Darmstadt and moving our ideas into action.

Yours sincerely,

Prof. Dr. Christoph Glock

Institute of Production and Supply Chain Management



Prof. Dr. Christoph Glock

Hochschulstr. 1
64289 Darmstadt
Germany

Tel. +49 6151 16 - 24481

glock@pscm.tu-darmstadt.de

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